

# Appendix J1 Proposed Capital Programme: Additions, Deletions, Slippage, Accelerated spend

Year	Theme	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2020-21	Adults and Safeguarding	Community Equipment and Assistive Technology			(560)	Budget Reprofile	CIL
2020-21	Children, Education & Safeguarding	Modernisation - Primary & Secondary			99	Budget Reprofile	Grants and Contributions
2020-21	Children, Education & Safeguarding	Grammar school projects			(350)	Budget Reprofile	Grants and Contributions
2020-21	Children, Education & Safeguarding	Oakleigh SEN			(150)	Budget Reprofile	Grants and Contributions
2020-21	Children, Education & Safeguarding	Early Education and Childcare place sufficiency			(44)	Budget Reprofile	CIL
2020-21	Children, Education & Safeguarding	Family Services Estate - building compliance, extensive R&M, H&S, DDA			7	Budget Reprofile	Capital Receipts
2020-21	Policy & Resources	Asset Management			(60)	Budget Reprofile	Borrowing
2020-21	Policy & Resources	Libraries asset management			(182)	Budget Reprofile	Capital Receipts
2020-21	Policy & Resources	Saracen Loan			(5,762)	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Office Build			(600)	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Empty Properties			(1,460)	Budget Reprofile	Capital Receipts
2020-21	Housing and Growth Committee	St Georges Lodge temporary accommodation conversion			9	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Housing acquisitions Open Door			(11,508)	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Development Portfolio			(207)	Budget Reprofile	Capital Receipts
2020-21	Housing and Growth Committee	ULF GF SAGE (142)			(376)	Budget Reprofile	Grants and Contributions
2020-21	Housing and Growth Committee	Town Centre			(170)	Budget Reprofile	S106
2020-21	Housing and Growth Committee	Strategic opportunities fund			(3,534)	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Milespit Cemetary Works			(1,380)	Budget Reprofile	Borrowing
2020-21	Housing and Growth Committee	Colindale Station Works			(2,858)	Budget Reprofile	S106
2020-21	Housing and Growth Committee	Barnet House Exit Works			(591)	Budget Reprofile	Borrowing
2020-21	Environment	Drainage Schemes			(132)	Budget Reprofile	Grants and Contributions
2020-21	Environment	Highways (permanent re-instatement)			(53)	Budget Reprofile	Borrowing
2020-21	Environment	Park Infrastructure			30	Budget Reprofile	Grants and Contributions
2020-21	Environment	Vehicles			(900)	Budget Reprofile	Borrowing
2020-21	Brent Cross	BXC - Funding for land acquisition			(6,379)	Budget Reprofile	Borrowing
2020-21	Brent Cross	Thames Link Station			(15,908)	Budget Reprofile	Grants and Contributions
2020-21	Brent Cross	Critical Infrastructure			(1,057)	Budget Reprofile	Grants and Contributions
2020-21	Brent Cross	BXS Land Acquisitions			(2,021)	Budget Reprofile	Grants and Contributions
2020-21	Housing Revenue Account	Major Works (excl Granv Rd)			60	Budget Reprofile	HRA Major Repairs Reserve
2020-21	Housing Revenue Account	Accessible accommodation adaptations			100	Budget Reprofile	HRA Major Repairs Reserve

Year	Theme	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2020-21	Housing Revenue Account	Miscellaneous Repairs			118	Budget Reprofile	HRA Major Repairs Reserve
2020-21	Housing Revenue Account	Voids and Lettings			(50)	Budget Reprofile	HRA Major Repairs Reserve
2020-21	Housing Revenue Account	Extra Care- housing (Stag & Cheshire)			(234)	Budget Reprofile	Borrowing
2020-21	Housing Revenue Account	Barnet Homes GLA development programme			3	Budget Reprofile	Grants and Contributions
2020-21	Housing and Growth Committee	The Burroughs, Hendon			(4,613)	Budget Reprofile	Borrowing
2021-22	Children, Education & Safeguarding	Queenswell Inf Sch, Northway Sch, Fairway Sch, Edgware Sch, Northgate Sch	(9)			Budget not required	Grants and Contributions
2020-21	Children, Education & Safeguarding	Information Management	(116)			Budget not required	Capital Receipts
2020-21	Housing and Growth Committee	Loan Trf 156 properties to Open door	(45,000)			Budget not required	Borrowing
2020-21	Housing and Growth Committee	DECC - Fuel Poverty	(4)			Budget not required	Grants and Contributions
2021-22	Housing and Growth Committee	Colindale – Highways and Transport	(403)			Budget not required	CIL
2022-23	Housing Revenue Account	Miscellaneous Repairs	(2,315)			Budget not required	HRA Major Repairs Reserve
2023-24	Housing Revenue Account	Miscellaneous Repairs	(2,315)			Budget not required	HRA Major Repairs Reserve
2024-25	Housing Revenue Account	Miscellaneous Repairs	(2,315)			Budget not required	HRA Major Repairs Reserve
2020-21	Housing Revenue Account	Ansell Court - extra care housing	(250)			Budget not required	HRA Major Repairs Reserve
2020-21	Housing Revenue Account	Upper & Lower Fosters Community Led Design	(325)			Budget not required	Borrowing
2021-22	Housing and Growth Committee	The Burroughs, Hendon		540		Budget Additions	Borrowing
2020-21	Housing and Growth Committee	Brent Cross Retail Park Purchase		58,410		Budget Additions	Borrowing
2021-22	Housing Revenue Account	Burnt Oak Broadway Flats - additional storey		630		Budget Additions	Grants and Contributions
2022-23	Housing Revenue Account	Burnt Oak Broadway Flats - additional storey		439		Budget Additions	Grants and Contributions
2020-21	Children, Education & Safeguarding	Claremont SEN		9		Budget Additions	Borrowing
2020-21	Environment	COVID19 Social Distancing Projects		586		Budget Additions	Grants and Contributions
2021-22	Policy & Resources	Depot relocation		5,000		Budget Additions	CIL
2020-21	Adults and Safeguarding	Disabled Facilities Grants Programme		343		Budget Additions	Grants and Contributions
2021-22	Housing Revenue Account	Dollis Valley CPO Payment		245		Budget Additions	Capital Receipts
2023-24	Housing Revenue Account	Extra Care- housing (Stag & Cheshire)		420		Budget Additions	Grants and Contributions
2021-22	Housing and Growth Committee	Firestopping works and other urgent maintenance works at care homes		717		Budget Additions	Borrowing
2021-22	Environment	Highway Asset Management/Network Recovery Plan (NRP) Phase 2		740		Budget Additions	Borrowing
2022-23	Environment	Highway Asset Management/Network Recovery Plan (NRP) Phase 2		6,120		Budget Additions	Borrowing

Year	Theme	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2023-24	Environment	Highway Asset Management/Network Recovery Plan (NRP) Phase 2		6,240		Budget Additions	Borrowing
2024-25	Environment	Highway Asset Management/Network Recovery Plan (NRP) Phase 2		6,370		Budget Additions	Borrowing
2020-21	Environment	Local Implementation Plan 2016/17 and onwards		1,812		Budget Additions	Grants and Contributions
2021-22	Children, Education & Safeguarding	Loft conversion and extension policy for Foster Carers		180		Budget Additions	Borrowing
2022-23	Children, Education & Safeguarding	Loft conversion and extension policy for Foster Carers		180		Budget Additions	Borrowing
2023-24	Children, Education & Safeguarding	Loft conversion and extension policy for Foster Carers		180		Budget Additions	Borrowing
2020-21	Children, Education & Safeguarding	Placement Demand Transformation		101		Budget Additions	Borrowing
2021-22	Children, Education & Safeguarding	Placement Demand Transformation		25		Budget Additions	Borrowing
2021-22	Housing and Growth Committee	Window replacement at Apthore care centre		520		Budget Additions	Borrowing
2021-22	Environment	Park Infrastructure		1,400		Budget Additions	Borrowing
2020-21	Policy & Resources	Asset Management		219		Budget Virement	Grants/ Borrowing
2020-21	Policy & Resources	Libraries asset management		(219)		Budget Virement	Grants/ Borrowing
2020-21	Housing Revenue Account	Extra Care- housing (Stag & Cheshire)		(14,500)		Budget Virement	Grants/ Borrowing
2020-21	Housing Revenue Account	Extra Care- housing (Stag & Cheshire)		14,500		Budget Virement	Grants/ Borrowing
Total:			(53,052)	91,207	(60,712)		

# Appendix J1 Proposed Capital Programme by Theme Committee

Theme Committee	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Adults and Safeguarding</b>	6,289	4,799	4,060	4,130	2,974	22,252	16,113	530	90		4,440	1,079	22,252
<b>Brent Cross</b>	140,861	131,773	50,302	2,403		325,339	307,522		900			16,917	325,339
<b>Children, Education &amp; Safeguarding</b>	14,347	33,073	3,114	180		50,715	42,952	2,004	599		497	4,663	50,715
<b>Environment</b>	34,527	18,134	7,643	7,483	6,370	74,157	2,953	4,387	2,405	440	12,000	51,973	74,157
<b>Housing and Growth Committee</b>	116,062	140,126	66,927	61,318	26,673	411,105	50,253	11,535	16,125	491	15,746	316,956	411,106
<b>Policy &amp; Resources</b>	5,695	23,908	600	600	600	31,403	50		4,269		5,000	22,084	31,403
<b>Total - General Fund</b>	<b>317,781</b>	<b>351,813</b>	<b>132,647</b>	<b>76,114</b>	<b>36,617</b>	<b>914,972</b>	<b>419,843</b>	<b>18,456</b>	<b>24,388</b>	<b>931</b>	<b>37,683</b>	<b>413,671</b>	<b>914,972</b>
<b>Housing Revenue Account</b>	62,044	98,907	64,952	52,142	46,494	324,538	20,280		5,866	112,628		185,764	324,538
<b>Total - all services</b>	<b>379,825</b>	<b>450,720</b>	<b>197,598</b>	<b>128,256</b>	<b>83,111</b>	<b>1,239,510</b>	<b>440,123</b>	<b>18,456</b>	<b>30,254</b>	<b>113,559</b>	<b>37,683</b>	<b>599,435</b>	<b>1,239,510</b>

Adults and Safeguarding	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Sport and Physical Activities	1,595	495				2,090	2,000		90				2,090
Community Equipment and Assistive Technology	550	1,310	1,310	1,270		4,440					4,440		4,440
Gaelic playing pitch relocation	180	350				530		530					530
Disabled Facilities Grants Programme	2,885	2,644	2,750	2,860	2,974	14,113	14,113						14,113
Investing in IT	1,079					1,079		0				1,079	1,079
	6,289	4,799	4,060	4,130	2,974	22,252	16,113	530	90		4,440	1,079	22,252

Brent Cross	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
BXC - Funding for land acquisition	7,179	6,864				14,043						14,043	14,043
Thames Link Station	103,227	100,370	36,773			240,370	237,496					2,874	240,370
Critical Infrastructure	19,724	9,208	12,506			41,438	40,538		900				41,438
Strategic Infrastructure Fund													
BXS Land Acquisitions	10,731	15,331	1,023	2,403		29,488	29,488						29,488
	140,861	131,773	50,302	2,403		325,339	307,522		900			16,917	325,339

Policy & Resources	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Depot relocation	614	5,000				5,614			614		5,000		5,614
Community Centre - Tarling Road													
Finance IT	35					35			35				35
Asset Management	1,446	842	600	600	600	4,088	50		704			3,334	4,088
Estate 5 years Asset Management Fund													
ICT strategy	1,192	665				1,857			1,857			0	1,857
Customer Services Transformation Programme	633	137				770			770				770
Implementation of Locality Strategy	289					289			289				289
Saracen Loan	1,486	17,264				18,750						18,750	18,750
	5,695	23,908	600	600	600	31,403	50		4,269		5,000	22,084	31,403

Children, Education & Safeguarding	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Modernisation - Primary & Secondary	4,009	1,808				5,817	5,800					18	5,817
Healthy Pupils Fund	40					40	40						40
Orion Primary School	182					182	182						182
Monkfrith													
St Agnes	522	23				545	545						545
Saracens Primary	10	1,645	550			2,205	2,201	4					2,205
Kosher Kitchen		644				644	644						644
<b>Permanent All Through Expansion Programme</b>													
London Academy	1	12				13	13						13
St Mary's & St John's							0						0
<b>Permanent Primary/Secondary(reallocation) Expansion Programme</b>													
St James / Blessed Dominic	526					526	526						526
<b>Permanent Secondary Expansion Programme</b>													
Oak Lodge Special School													
Grammar school projects	350	4,111	700			5,161	4,161					1,000	5,161
<b>SEN Programme</b>													
<b>Oakleigh SEN</b>	45	1,650				1,695	1,695						1,695
<b>Claremont SEN</b>	60					60	60						60
Whitefield School ASD	138					138	138						138
<b>Other Projects</b>													
Queenswell Inf Sch, Northway Sch, Fairway Sch, Edgware Sch, Northgate Sch	454	100				554	554					0	554
School place planning (Primary)		810	842			1,652	1,652						1,652
School place planning (Secondary)		842	842			1,684	1,684						1,684
SEN		5,857				5,857	4,857	1,000					5,857
Alternative Provision	4,800	14,400				19,200	18,200	1,000					19,200
Early Education and Childcare place sufficiency	81	416				497					497		497
Information Management													
Loft conversion and extension policy for Foster Carers	140	180	180	180		680			60			620	680
New Park House Children's home													
Meadow Close Children's Homes	2,640	46				2,686						2,686	2,686
Family Services Estate - building compliance, extensive R&M, H&S, DDA	248	504				752			539			213	752
Placement Demand Transformation	101	25				126						126	126
	14,347	33,073	3,114	180		50,715	42,952	2,004	599		497	4,663	50,715

Housing Revenue Account	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Major Works (excl Granv Rd)	5,190	8,214	8,505	7,062	8,444	37,415	(0)			37,415			37,415
Accessible accommodation adaptations	350	685	460			1,495				1,495			1,495
Regeneration	745	531	644	274	217	2,411				2,411			2,411
Miscellaneous Repairs	1,682	2,740				4,422				4,422			4,422
M&E/ GAS	6,581	3,600	2,940	2,440	3,140	18,701				18,701			18,701
Voids and Lettings	3,995	3,955	3,655	3,505	3,555	18,665				18,665			18,665
New Build - 250 units	750	8,613	10,962	29,569	31,138	81,033						81,033	81,033
Ansell Court - extra care housing													
Dollis Valley - property acquisitions		3,700				3,700			1,110			2,590	3,700
Extra Care - housing (Stag)	2,055	8,204	6,153	4,982		21,394	7,500					13,894	21,394
Extra Care - housing (Cheshir)	2,761	5,798	4,081	1,860		14,500	4,080					10,420	14,500
Burnt Oak Broadway Flats - additional storey	148	3,320	2,386			5,854			2,514			3,340	5,854
Upper & Lower Fosters Community Led Design	850					850				95		755	850
Regen Stock Additional Investment	7,117	20,371	8,167			35,655						35,655	35,655
Stag house - property purchase	119					119			32			87	119
Barnet Homes GLA development programme	753	12,738	13,000	1,134		27,625	8,700					18,925	27,625
HRA acquisitions	14,280	3,678				17,958						17,958	17,958
Silk House and Shoelands	1,965					1,965			1,965				1,965
HRA Fire Safety Programme	11,595	12,514	4,000	1,315		29,424				29,424			29,424
HRA Fire and Structural repairs	1,108					1,108						1,108	1,108
Dollis Valley CPO Payment	245					245			245				245
	62,289	98,662	64,952	52,142	46,494	324,538	20,280		5,866	112,628		185,764	324,538

Housing and Growth Committee	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S1.06	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Colindale – Parks, Open Spaces and Sports	1,350	1,996				3,346	333				3,013		3,346
Office Build	1,933	892				2,825		44			69	2,712	2,825
Colindale – Highways and Transport	50	1,000	1,000	1,000	4,000	7,050	948	2,679			3,423		7,050
Health projects	1,384					1,384		1,384					1,384
Colindale Station Works		2,858				2,858		108				2,750	2,858
New Build Housing (Open Door)	20,000	13,250	1,200			34,450			7,209			27,241	34,450
Housing acquisitions Open Door	15,000	49,500	40,700	47,900	16,900	170,000						170,000	170,000
Loan Trf 156 properties to Open door													
ULF GF SAGE (142)	1,954	15,134	19,252	9,487	773	46,600	46,600						46,600
The Burroughs, Hendon	6,145	12,408				18,553						18,554	18,554
Grahame Park – Community Facilities	180	1,941				2,121		2,121					2,121
Town Centre	560	2,280	1,675	459		4,974	628	105			4,241		4,974
Development pipeline													
Strategic opportunities fund		24,697				24,697						24,697	24,697
Milespit Cemetary Works	270	1,380				1,650						1,650	1,650
Empty Properties	540	1,676	1,700			3,916			3,916				3,916
Direct Acquisitions													
Modular Homes				2,472		2,472						2,472	2,472
St Georges Lodge temporary accommodation conversion	67	250				317						317	317
Hermitage Lane - mixed tenure residential conversion	5,791					5,791				491		5,300	5,791
Pinkham Way land release	100					100	100						100
Micro site development for affordable housing	1,150	4,311				5,461	1,644	3,817					5,461
Decent Homes Programme													
Infrastructure Projects					5,000	5,000					5,000		5,000
DECC - Fuel Poverty													
Mixed tenure housing programme (Tranche 1)	160	1,117				1,277		1,277					1,277
Barnet House Exit Works	625	991				1,616						1,616	1,616
Development Portfolio	393	3,207	1,400			5,000			5,000				5,000
Firestopping works and other urgent maintenance works at care homes		717				717						717	717
Window replacement at Aphore care centre		520				520						520	520
Brent Cross Retail Park Purchase	58,410					58,410						58,410	58,410
	116,062	140,126	66,927	61,318	26,673	411,105	50,253	11,535	16,125	491	15,746	316,956	411,106



Environment	2020-21	2021-22	2022-23	2023-24	2024-25	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Local Implementation Plan 2016/17 and onwards	1,812					1,812	1,812						1,812
Footway Reconstruction													
Traffic Management	4					4		4					4
Highways Improvement	2,514					2,514		2,401				113	2,514
Travel Plan Implementation	91					91		91					91
Exor Asset Management System	602	333	125			1,060						1,060	1,060
Carriageways	594					594						594	594
Highways Planned Maintenance Works Programme													
Saracens - highways works	40					40		40					40
Drainage Schemes		132				132	131					1	132
Mill Corner Drainage Scheme	1,000					1,000						1,000	1,000
Road Traffic Act - Controlled Parking Zones	108					108		107				1	108
Investment in Roads & Pavement (NRP)	7,013	0				7,013					2,594	4,419	7,013
Highway Asset Management/Network Recovery Plan (NRP) Phase 2	1,600	7,840	6,826	6,240	6,370	28,876					9,406	19,470	28,876
Refurbish and regenerate Hendon Cemetery and Crematorium	1,314					1,314			438	440		436	1,314
Hendon Cemetery & Crematorium Enhancement	10					10			10				10
Old Court House - public toilets	40					40		40					40
Parks & Open Spaces and Tree Planting													
Park Infrastructure	31	1,692				1,723	8	315				1,400	1,723
Victoria Park Infrastructure	380					380			380				380
Data Works Management system	220	71				291			291				291
Parks Equipment	8					8			8				8
Vehicles	9,200	5,566	342	943		16,051			799			15,252	16,051
Street cleansing and greenspaces - vehicles and equipment													
Green spaces development project	100	481				581						581	581
Lines and Signs	9					9						9	9
LED Lighting	5,790					5,790						5,790	5,790
Pay and Display parking machine estate upgrade													
Greenspaces Infrastructure Programme	200	589	300	300		1,389		1,389					1,389
Moving traffic cameras	150	242				392						392	392
Controlled parking zones review	100	350	50			500						500	500
Highways (permanent re-instatement)	595	838				1,433			479			954	1,433
Rubber Crumb													
COVID19 Social Distancing Projects	1,002					1,002	1,002						1,002
	34,527	18,134	7,643	7,483	6,370	74,157	2,953	4,387	2,405	440	12,000	51,973	74,157

